Doug Parker Chief Executive Officer American Airlines, Inc.



March 19, 2020

The Honorable Steven Mnuchin Secretary
U.S. Department of Treasury
Washington, D.C. 20220

The Honorable Kevin McCarthy Minority Leader U.S. House of Representatives Washington, D.C. 20515

Honorable Charles Schumer Minority Leader U.S. Senate Washington, D.C. 20510 The Honorable Nancy Pelosi Speaker U.S. House of Representatives Washington, D.C. 20515

The Honorable Mitch McConnell Majority Leader U.S. Senate Washington, D.C. 20510

Secretary Mnuchin, Speaker Pelosi, Leader McCarthy, Leader McConnell & Leader Schumer:

American Airlines is proud to safely transport and serve nearly 600,000 passengers every day. We are 130,000 employees strong and 85% unionized. Together, we implore our country's leadership to act quickly to ensure our livelihoods are protected and our country's air system remains intact.

This pandemic and its impact are unprecedented. And while the U.S. government is taking urgent action to protect public health, our industry is seeing an extraordinary erosion in demand for air travel. American recently announced it is reducing international capacity by 75% year over year, and domestically reducing flying by nearly 30% from last year. This is equivalent to parking 135 of American's 150 widebody aircraft, and parking approximately 300 narrowbody aircraft. Without passengers on those aircraft, American and every other airline, can't afford to fly. And without airplanes to fly, mechanics, flight attendants, pilots, dispatchers, fleet, and airport workers, just to name a few, will lose the ability to provide for their families. Importantly, we share a common goal to keep employees on payroll so that American is ready to fly when this crisis is behind us.

The actions taken by American to date, while substantial, will not be enough to overcome the impacts COVID-19 is having on our industry. We join with the President and many members of Congress who have recognized that a vibrant airline industry is fundamental to our national security, freedom, safety and commercial enterprise. We urge you to take all available steps to invest in the continued viability of the industry and our airline so that we can properly lead our country's return to stability when this crisis inevitably subsides.

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The investment being sought by our airline is necessary to ensure its continued viability and to, most importantly, lessen the impact of this pandemic on our employees and passengers. American vows to do its part to seek additional liquidity from capital markets.

However, governmental assistance, with appropriate conditions, is an essential component of our path to sustainability and recovery.

The President has pledged that the airline industry will be "number one" on the list of those to receive federal assistance. We, management and labor of American Airlines, join together to support that pledge and urge you to promptly provide our industry and our airline the appropriate and necessary support. Any sustained damage to our industry and the supply chain is contrary to our national interests.

We are grateful for your leadership and we stand ready to support your efforts.

Very Respectfully,

Capt. Eric Ferguson

President

Allied Pilots Association

Lori Bassani

National President

Association of Professional

Flight Attendants

Capt. David Bourne

Director

Airline Division – International

Brotherhood of Teamsters

Chris Shelton President

Communication Workers of

America

Sito Pantoja

General Vice President International Association of

Machinists and Aerospace

Workers

Alex Garcia

International Executive Vice

President

Transport Workers Union

Damon Wood President

Professional Airline Flight Control Association – AAL













