December 31, 2014

Laura R. Glading, National President Association of Professional Flight Attendants 1004 W. Euless Blvd. Euless, TX 76040-5018

## RE: Order of Seniority for First Day of Flight Attendant Training

Dear Laura:

This letter will confirm that effective December 13, 2014, the order of seniority of Flight Attendants will be determined, as provided for in Section 20.C., of the Joint collective Bargaining Agreement. During the application of the provisions of Section 20.C., if there is more than one Flight Attendant with the same birth date, then ascending last 4 digits of the Social Security Number will be used to determine relative seniority.

Sincerely,

Cindi Simone Managing Director Labor Relations

cc: Cathy Scheu Brent Peterson Vince Heyer